Diversity, Equity & Inclusion Outline 2019-2023

Learn more about Diversity, Equity & Inclusion initiatives from 2019-2023 within each level of impact, i.e., University wide to individual faculty, and each category, i.e., Faculty Data Governance to Workload Equity.

1. Faculty Data Governance

Individual Faculty

Agency in the ability to ask specific questions in terms of methodology and analysis

Chairs & Directors

 As of Winter 2020, Chair Advisory Board is a governance mechanism that engages chairs and directors for data and stakeholder feedback

School/College

- Agency in the ability to see data specific to this level and again, ask questions in terms of methodology and analysis
- Fall 2019 FAAD acts as a governance structure in relation to soliciting faculty voice in surveys and collecting school and college level data
- Spring 2021 IChange data structure, aimed at increasing institutional data collection practices, used to enhance DEI measures in institutional data collection

Academic Leaders

 Deans receive unit level and department-level data, including the authenticity subscale to better understand faculty experiences across rank, series, identity, and interactional dynamics

University Wide

- April 2018 COACHE Survey-Added 10 DEI specific custom questions
- April 2018 COACHE Survey-Added authenticity subscale (validated instrument) to better understand voice and inclusion in decision making
- Fall 2019 Our R1 Our Way survey provided faculty voice in relation to collective sentiments about the university's R1 aspirations
- Spring 2019-Fall 2022 COACHE Exit & Retention Survey
- Fall 2019 Faculty Data Governance structure adopted to promote distributed leadership and faculty subject matter expertise in terms of faculty data
- January 2020 COACHE Communication Committee releases <u>COACHE website</u> so all faculty have access to key COACHE findings
- February 2020 COACHE Communication Committee hosts Campus COACHE Engagement Event
- Fall 2022 Webpage created to share Our Progress Since Last COACHE survey
- February 2023 COACHE Survey-Repeated 10 DEI specific custom questions for longitudinal data
- February 2023 COACHE Survey-Repeated authenticity subscale for longitudinal data

2. Recruiting & Hiring

Individual Faculty

- May 2021 Prospective Faculty Resource website published
- Spring 2022 VPFA Staff met individually with nine prospective faculty candidates in GSSW

Chairs & Directors

 April 28, 2020 – EAB Workshop: "Instilling Equity and Inclusion in Departmental Practices"

Department Programs

- December 2022 <u>Department of Psychology Practices to Support Inclusive</u>
 Recruitment Newsletter Article
- January 2023 <u>Best Practices for Inclusive Hiring Deliberations Newsletter Article</u>

School/College

- August 2020 Newsletter on <u>Best Practices for Inclusive Hiring in ODEI & CAHSS</u>, including a hiring checklist
- March 2021 Newsletter Article on <u>Best Practices: Working Toward Best Practices in Inclusive Hiring at GSPP</u>

Academic Leaders

- March 18, 2021 FAAD on DEI Hiring Practices & Statements
- January 2023 EAB BIPOC Faculty Recruiting Workshop for Deans

University Wide

- Led <u>Faculty Hiring Workflow document creation</u> with DEI hiring best practice
- August 2020 Best Practices for Inclusive Hiring Newsletter Article

3. Onboarding

- June 20, 2020 New Faculty Welcome Hosted by the Symposium MOARS Tenure Track Faculty Committee
- October 22, 2020 New Teaching and Professional Virtual Faculty Coffee Hour Hosted by the Symposium MOARS Teaching and Professional Faculty Committee
- August 2020 <u>Canvas Onboarding Course</u> created for all new faculty with support for understanding DU's institutional culture and provide navigational capital, with DEI module from the Division of Diversity, Equity, and Inclusion added in Summer 2022

- August 2020 New Faculty Orientation (Repeated August 2021, September 2022)
- "Teacher Scholar" New Faculty Learning Community (2019-2020, 2021-2022, 2022-2023)
- September 9, 2021 Part Time Faculty Orientation (Repeated quarterly)
- November 24, 2022 Faculty Resource page created
- Fall 2023 Faculty Cohort hiring model pilot implementation in partnership with CAHSS faculty leaders, division of DEI and Affinity Groups

- October 2019 Welcoming and Celebrating Faculty Newsletter Article
- January 2021 Newsletter Article for NEW FACULTY ONBOARDING ON PIONEER@WORK
- <u>DU Chair Handbook created</u> with personnel section, including onboarding

Department Programs

 Summer 2019 – Symposium on Creating Collaborative Department Cultures & Chairs, including a subgroup on onboarding

Academic Leaders

- January 2020 Onboarding Committee launched as a cross-functional team including members from HR, OTL, VPFA, DEI, ORSP, and FAAD
- August 19, 2020 Virtual welcome from Deans and Associate Deans for new faculty

4. Mentoring

Individual Faculty

• Fall 2019 – MOARS tenure track and TPF committees created

MOARS TPF Presents Mentoring Model to C & Ds

Department Programs

 Summer 2019 – Symposium on Creating Collaborative Department Cultures & Chairs, including a subgroup on mentoring

School/College

• Spring 2022 – Mentoring Across Difference Community of Practice launched

Academic Leaders

MOARS TPF presents mentoring model to FAAD

University Wide

- November 2020 <u>Mentoring Website Release: The Teaching and Professional Faculty</u>
 <u>Lifecycle</u>
- MOARS TPF Presents TPF mentoring model at Symposium celebration
- February 14, 2020 Hosted NCFDD Workshop: "<u>Rethinking Mentoring: How to Build</u>
 Communities of Inclusion, Support, and Accountability"
- January 2021 <u>Hired Faculty Fellow for Mentoring Initiatives</u>

5. TPF & Adjunct Faculty

- Fall 2019 Hosted "Pathways to Promotion for Teaching and Professional Faculty" (Repeated October 15, 2020, November 19, 2021)
- September 5, 2021 Part-Time Faculty Orientation (Repeated quarterly)

- October 30, 2020 Launched Faculty Learning Community: Teaching and Professional Faculty Tools for Success (Repeated)
- Fall 2022 Adjunct Faculty Teaching Excellence Certificate (ATEC) launched
- Fall 2022 "Is this it?" brunches with "mid-career" TPF

• Winter Quarter 2021 – TPF White Paper presented to Chairs & Directors

Department Programs

• January 2022 - R1 Our Way Leadership Development for TPF proposal funded

School/College

- January 2021 TPF White Paper summary presented to Deans
- January 28, 2021 FAAD discusses TPF White Paper
- February 18, 2021 FAAD on Clarity of APT for for TPF and TT
- Fall 2022 Collaborated with CAHSS and Office of General Counsel to create job responsibility agreement letters for administrative TPF appointments in service of career advancement

University Wide

- 2020 Mentoring and Onboarding Across Rank and Series (MOARS) creates model for mentoring for TPF faculty
- January 2021 White Paper on Teaching and Professional Faculty published by Resident Scholar for Teaching and Professional Faculty
- February 2, 2021 Panel on Institutionalizing a Culture of Respect for TPF at DU
- Winter 2023 Path and Purpose Leadership Cohort launched for TPF at Associate and Full level

6. Faculty Development

Individual Faculty

- February 27, 2020 Faculty-led Workshop: "Faculty Career Advancement: Promotion to Full: Debunking Myths and Envisioning Advancement Workshop"
- June 2, 2021 External Expert writing workshop: "Writing from Identity"
- "Solo Success: How to Thrive in the Academy When You're the Only _____ in Your Department": NCFDD training
- Spring 2021 Web Resources for Faculty before, during, and after Retirement launched
- Spring 2022 Writing Accountability Groups for specific identity groups (Faculty of Color, Caregivers)
- March 2021 Caregiving Resources Webpage created
- March 16, 2023 & April 6, 2023 Workshops: You Aren't Alone: Burnout Resilience in Challenging Times

Chairs & Directors

- Winter 2020 Chair Advisory Board created
- January 2020 CAB sponsored Peer-to-Peer Solution Seeking Clinic pilot launched
- July 2020 Chair & Director Handbook Launched by Chair Development 7 Training
 Symposium group
- August 2020 Symposium Chair & Director Development Workshop "Chairing in Crisis"
- September 2021 New Chairs Training
- Winter 2021 IETACT inclusive excellence scenario-based workshop for chairs & director scenario-Based Workshop
- April 2023 Resilient Leadership workshop for chairs and directors

Academic Leaders

- March 2023 EAB BIPOC Faculty Retention workshop
- FAAD professional development workshops

University Wide

- Academic Impressions Campus Membership
- NCFDD Campus membership

7. Teaching & Learning

- 2020-Present Faculty Institute for Inclusive Teaching, asynchronous training
- 2020-Present Workshops, Office of Teaching & Learning
 - o 2022-Present Equity Workshop series
 - March 6, 2023 Creating DEI Content for Your Classroom
 - February 22, 2023 Inclusive Practices with Pronoun Use & Preferred Names
 - February 9, 2023 Addressing Intercultural Pedagogy
 - January 23, 2023 –Designing Frequent Feedback
 - January 12, 2023 Finding the Pause Between Our Reactions
 - January 4, 2023 Creating class guidelines for peer engagement
 - November 9, 2022 Compassion fatigue; relieving stress in partnership with your students
 - October 26, 2022 Taking the time to evaluate classroom climate
 - October 10, 2022 Finding the pause between our reactions
 - September 28, 2022 Addressing bias in assessment
 - September 12, 2022 Creating class guidelines for peer engagement
 - March 14 & August 30, 2022 Designing an Accessibility Survey
 - May 23, 2022 Compassion fatigue; relieving stress and developing resilience in partnership with your students
 - May 9, 2022 Incorporating metacognitive activities to increase motivation and skill building
 - April 25, 2022 Now what? Action oriented engagement after mid quarter assessments and working in mid quarter fatigue

- April 11, 2022 Preparing for mid quarter assessments and scaffolding knowledge toward student outcomes
- March 28, 2022 Exploring data from the Accessibility Survey to balance student needs and faculty needs
- o 2022-Present UDL Your Course
 - January 10, 2023 UDL Your Course: Problem Solving Accessible Course
 Materials
 - January 31, 2023 & October 19, 2022 UDL Your Course Series: Flexible
 Assessment
 - January 24, 2023 & October 4, 2022 UDL Your Course Series: Inclusive
 Classroom Participation
 - January 19, 2023 & September 15, 2022 UDL Your Course Series: Assistive
 Technology and the Canvas Course
 - September 6, 2022 UDL Your Course Series: Accessible Course Materials
- October 7 & November 5, 2019; January 2020 Cognitive Impact of Microaggression Recognizing, Assessing and Addressing Implicit Bias in the College Classroom
- September 16, 2019 Getting Students to Read: Designing Pre-Reading Exercises
- o April 22, 2020 Universal Design for Learning
- August 17, 2017 Universal Design for Learning and Inclusive Teaching Practices, CDI
- o December 13, 2016 Inclusive Excellence: Habits of Mind and Practice
- December 5 & 13, 2016 Seizing the Teachable Moment: Classroom
 Discussions with Potential (Not Peril)
- December 5 & 13, 2016 Unpacking Relevant Diversity and Inclusion Topics:
 From Safe Spaces, Trigger Warnings and Microaggressions to Brave Spaces,
 Freedom of Speech and Micro-Affirmation what it means, why it matters, and how it informs our practice
- December 5, 2016 Inclusive Excellence: Habits of Mind and Practice
- o December 5 & 13, 2016 Inclusive Group Work
- Teaching for Inclusion & Equity Badges

- 25 faculty registered for the TIE Foundational Microcredential Program
- Fall Quarter 2022 FIIT cohorts, Faculty Learning Community
- Winter Quarter, 2023 FIIT cohorts, Faculty Learning Community
- Winter Quarter, 2023 Six faculty completed the electronic badge
- Neurodiversity Institute
 - o August 2021, August 2022, December 2022
- Podcasts
 - October 5, 2020 Pedagogo S2 E3 "Trauma Informed Pedagogy. The Role of Assessment in Deep Insights & Learning"
 - Spring 2021 Kitchen Table Talks
- Faculty Learning Communities
 - 2022-2023 Thriving in Color
 - 2022-2023 Allies and Advocates
 - Anti-Racist Teaching & Reciprocal Empathy
 - 2021 "This Book is Anti-Racist"
 - o 2021 A Pedagogy of Hope
 - 2021 Discussion as a Way of Teaching: Tools and Techniques for Democratic Classrooms
 - 2020 Race and Writing Assessment
 - 2020 Parenting and Productivity
 - 2020 Advocates and Allies in Engineering and Computer Sciences
 - 2020 Trans in College
 - o 2019 White Fragility and Our Teaching
 - o 2018 Critical Pedagogies
 - o 2018 & 2019 Inclusive Classroom Communication

• Summer 2022 – Joined FAAD to discuss Faculty Institute for Inclusive Teaching

Department Programs

- FIIT cohorts, Faculty Learning Community
 - o Fall Quarter 2022 Computer Science
 - Winter Quarter 2023 Sturm College of Law
 - Winter Quarter & Spring Quarter 2023 Department of Psychology

Workshops

- September 2022 Developing Classroom Guidelines, Department of Psychology
- February 8, 2019 Inclusive Teaching Practices Primer, faculty series, PSYC
 Department
- September 7, 2017 GTA Training: Syllabus Statements, Rules of Engagement,
 Bias and Microaggressions, Formative Assessment, COMM Department
- May 24, 2017 Inclusive Teaching Practices Primer, Division of Mathematics
- October 20, 2017 Establishing Departmental Graduate Mentoring Agreements:
 Critical Considerations for Cross-Racial Graduate Mentor-Protégé Relationships,
 Department of Psychology

School/College

- FIIT cohorts, Faculty Learning Community
 - Summer 2022 UCOL

Workshops

- April 2022 Universal Design for Learning, RSECS faculty workshop
- August 2022 Universal Design for Learning, UCOL workshop
- August 2022 Universal Design for Learning, FSEM faculty
- September 2022 Inclusive Teaching GTA training, Division of Natural Sciences and Mathematics
- November 2022 Universal Design for Learning, Writing Program faculty workshop
- o November 2022 Developing Classroom Guidelines, INTZ 2501 faculty workshop
- March 11, 2019 Inclusive Teaching Practices Primer, TA Training, MCE
- January 9, 2019 Inclusive Teaching Practices Primer, Office of Internalization
- March 23, 2018 Inclusive Teaching Practices Primer, UCOL

- June 12, 2018 Bias, Microaggression and Interracial Mentoring Considerations,
 HPH Mentor Training
- April 3 & 20, 2018 Implicit Bias and Microaggression: Cognitive Effects on University Students. RSECS faculty
- February 24, 2018 Academic Freedom, Difficult Dialogues and Liberal Bias.
 AHSS faculty
- February 9, 2018 Positionality Workshop: Microaggressions and Implicit Bias,
 Josef Korbel School of International Studies
- October 3, 2017 Creating Inclusive Learning Environments, Sturm College of Law
- May 16, 2017 Implicit Bias and Microaggression, GSSW Faculty
- April 14, 2017 Recognizing, Assessing and Addressing Bias in STEM
 Classrooms, Division of Natural Sciences and Mathematics
- April 14, 2017 Diversity, Inclusion and Ethical Responsibilities of Future STEM
 Faculty, Division of Natural Sciences and Mathematics
- April 1, 2017 Inclusive Teaching Practices for Equitable Classroom
 Management, Sturm College of Law
- October 6, 2017 –Advancing Inclusive Teaching Practices at DU: Successes,
 Challenges and the Path Forward, Sturm College of Law
- October 11, 2017 Reflexive Model of Inclusive Teaching and Facilitation, MCE
- November 17, 2016 Recognizing, Assessing and Addressing Bias in STEM Classrooms, Office of Diversity and Inclusion

Academic Leaders

• 2021 – Partners in Pedagogy, (P3), Graduate Student Program

University Wide

February 27, 2023 – Radical Inclusion - Sturm Law Black History Month Keynote with Dr.
 Reiland Rabaka

- April 2022 Just and Equitable Teaching; Bringing Critical Consciousness to the Classroom, Diversity Summit Presentation
- April 15, 2022 Keynote: Recognizing and Rewarding Inclusive Teaching in the Evaluation Process
- 2020-Present Faculty Institute for Inclusive Teaching, asynchronous training
- February 4, 2020 Trans in College special talk with Dr. Z Nicolazzo
- March 5, 2019 Radical Forgiveness, Imagination and Justice in Our Teaching,
 University wide panel
- June 27, 2017 Advancing Inclusive Teaching Practices at DU, HERS Leadership Training for Women in Higher Education
- 2017-2019 Teaching & Learning Series, Advancing Equity in the College Classroom
 - November 16, 2017 Cultivating Campus Environments that Support the Success of Racially Diverse Faculty with Dr. Raquel Wright-Mair
 - October 19, 2017 A Critical Look at Inclusion of the San People in the Education System of Botswana with Dr. Mmabaledi Seeletso
 - March 21, 2019 Decolonizing "Multicultural Counseling" Courses: Discussionbased Approaches to Teaching Power, Privilege and Oppression
- 2020-Present Blogs, Office of Teaching & Learning
 - May 8, 2020 "Teaching in a Data-Rich Online Environment Blog Series:
 Creating a Culture that Enriches and Empowers Faculty" Collective Blog
 - June 2, 2020 "Responding to Trauma in the Classroom"
 - June 5, 2020 "Pedagogical Strategies to Acknowledge and Discuss Institutional Legacies of Racism"
 - September 8, 2020 "The Pivot-Ready Professor"
 - October 26, 2020 "Ensuring Collegiality and Civility: A Classroom Management Quick Guide"
 - November 16, 2020 "Inclusive Use of Proctoring Technology: LockDown Browser & Respondus Monitor"
 - May 18, 2022 "Sharing Pronouns as an Inclusive Teaching Practice"
 - September 22, 2022 "Addressing Bias in Assessment"

8. Departmental Climate & Belonging

Individual Faculty

- July 2019 Creating Collaborative Department culture & Climate Symposium
- December 2019-2020 Symposium Implementation Teams

Chairs & Directors

- April 28, 2020 EAB workshop: "Instilling Equity and Inclusion in Departmental Practices"
- April 20, 2021 Campus workshop: Scenario-Based Virtual Training: Creating Inclusive
 Campus Climates for Chairs and Directors
- Spring 2021 Academic Impressions Training for Chairs & Directors on Conflict
- Fall 2022 Meeting Wise Training on Running Meetings

Department Programs

- January 2022 R1 Our Way Leadership Development for TPF proposal funded
- Department Equity Action Planning Teams (Cohort 1 2022; Cohort 2 2023)
- Department Action Teams (Cohort 1 2022; Cohort 2 2023)

School/College

 Departmental Level Authenticity Subscale conducted for all Departments as part of COACHE survey

Academic Leaders

Winter 2020 – Inclusive Excellence Training, Advocacy, Committee, and Toolkits
 (IETACT) Symposium Implementation Committee created

University Wide

- October 2019 Provost Faculty Senate Reception on Symposium
- December 2019 Symposium Committees Established

9. Deliberative Decision Making

Individual Faculty

- Fall 2021 DDM Asynchronous Webinar through Academic Impressions
- December 2020 DDM Symposium Implementation Committee

Chairs & Directors

- September 23, 2021 Webinar: Improving Promotion and Tenure Reviews by Using a Deliberative Decision-Making Model
- July 2021 <u>Deliberative Decision Making Training for Chairs, Directors, and Associate</u>
 <u>Deans</u> on Best Practices for Negotiating Class Assignments During COVID and Beyond
- DDM support for chairs of the Department of Art & Art History, Sociology & Criminology,
 & Media, Film, & Journalism Studies

Department Programs

- Newsletter Article on <u>DELIBERATE DECISION-MAKING WITH FAIRNESS AND RIGOR:</u>
 <u>MAKING HIRING DECISIONS IN THE DEPARTMENT OF SOCIOLOGY AND</u>
 CRIMINOLOGY
- Fall 2021 DDM training for Department of Political Science

School/College

2021 & 2022 – <u>Deliberative Decision making (DDM) Unit-Level Promotion and Tenure</u>
 Training Committee Pilot in 5 units-GSSW, CAHSS, NSM, RSECS, MCE

- August 2021 Inclusive Hiring Roundup Newsletter Article
- May 2021 Newsletter Article A STRUCTURE FOR ADDRESSING POWER AND TRANSPARENCY IN DECISION MAKING
- April 2022 Newsletter Article <u>DDM 2.0 GSSW: ADAPTING TO A GROWING</u>
 <u>DEPARTMENT, COVID-IMPACT, AND DIVERSE FACULTY LINES</u>
- October 2022 USING DDM IN HIRING, TENURE, PROMOTION, AND REAPPOINTMENT DELIBERATIONS Newsletter Article

Academic Leaders

• Fall 2021 – DDM used in several Deans Council sessions

University Wide

- Winter 2022 DDM used in CFO Search
- January 2023 DDM Trainings for VPFA Search & General Education Director Search
- October 2022 DDM Webpage created

10. Equity in Stem

Individual Faculty

 September 2021 – three faculty and one staff member attend the CIMER Entering Mentoring week-long training on inclusive mentoring in STEM

Department Programs

• Fall 2019 – Interim Provost & VPFA meet with each RSECS department

School/College

Spring 2020 – VPFA facilitates Picture A Scientist Discussion in NSM

- Sept 5, 2021 OTL Teaching and Learning in the College Classroom: Best Practices,
 GTA Training, Division of Natural Sciences and Mathematics
- December 2022 OTL Embedding JEDI into Engineering and Computer Science Curricula, RSECS faculty workshop
- May 2021 Focus groups and survey data administered in NSM and RSECS through
 IChange on experience of minoritized faculty and of leadership
- May 2022 IChange collaborative planning events in RSECS and NSM

Academic Leaders

 May 2022 – IChange & MERISTEM leadership commence quarterly collaborative meetings

University Wide

- November 2020 Announcement that DU is accepted in Aspire Institutional (IChange)
 network for three-year national cohort
- January 2022 DU is awarded NSF-ADVANCE implementation grant for DU-MERISTEM,
 which seeks to support historically marginalized faculty, students and staff in STEM
- September 15, 2022 IChange Faculty-led planning process commences
- January 2023 VPFA staff Alison Staudinger takes on a CO-PI leadership role in the DU-DEVELOP prong of DU-MERISTEM NSF-ADVANCE Grant

11. Annual & Consequential Reviews

- April 23, 2020 Faculty-Led Workshop The Narrative Arc: Mapping Your Tenure,
 Promotion, or Reappointment Statement (Repeated October 26, 2020; April 22, 2021)
- October 22, 2021 Faculty Workshop: Preparing for Reviews in Light of COVID-19 Impacts (Repeated March 4, 2022)
- October 2, 2022 Blog: Student Evaluations of Teaching Questions Related to DEI

 November 2, 2021 – Department & Program Director Training #1: Preparing for Consequential Reviews in Light of COVID-19 (Repeated November 4, 2021)

Department Programs

 November 8, 2021 – Training for Department & Unit Level Committee Training Preparing for Consequential Reviews in Light of COVID-19 (2x)

School/College

- November 8, 2021 Unit Level Committee Training Preparing for Consequential Reviews in Light of COVID-19 (2x)
- April 14, 2022 Strategy meeting for Valuing DEI effort in unit-level annual and consequential reviews

Academic Leaders

 October 21, 2021 – Dean's Council: Preparing for Consequential Reviews in Light of COVID-19

University Wide

- October 6, 2022 "Identify & Respond to Bias" in Promotion & Tenure Workshop
- 2020-2021 VPFA serves on COVID support Senate Committee
- November 4, 2023 Workshop: Valuing DEI/Inclusive Teaching in Promotion and Tenure

12. Workload Equity

- April 30, 2021 Think and Drink: How Can DU Respond (and how are we responding) to the "Long-Tail" of COVID
- June 6, 2022 Webinar: Representing your DEI Work for Tenure and Promotion

- March 4, 2022 CAB Peer-to-peer Solution Seeking Clinic on "Approaching Workload Equity"
- February 2, 2023 Breakfast, Chairs and Directors on Workload Equity

Department Programs

February 27, 2023 – Inaugural Workload Equity Department Equity Action Planning
 Teams present at Dean's Council, including on emotional/invisible labor

Academic Leaders

- March 28, 2021 FAAD on Workload Equity/ACE Report
- March 10, 2022 Dean's Council for Workload Equity Committee

University Wide

- May 2021 Spring Provost Conference: Equity Minded Faculty Workloads by Design
- April 14, 2022 Keynote Making the Invisible Visible and Valued: Understanding the Intersections of Faculty Workload Equity and DEI
- September 6, 2022 Workload Equity Committee Report Released
- February 2, 2023 Keynote: Yes...And: Sustainable and Scalable Approaches to Equitable Workload Reform